

FINANCIAL FEASIBILITY STUDIES

Brian Stavenger, CPA, Partner July 24, 2018

PRESENTATION OVERVIEW

Financial Feasibility Study Components

Challenges in the Application Process

Missteps in the Application Process

Questions and Discussion

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FINANCIAL FEASIBILITY STUDY COMPONENTS

Required for most Significant Debt Issuances

Agreed-Upon Procedures, Compilation, and Examination

Detailed Description and Evaluation of Project and Related Assumptions

Business Plan for Management

Industry Experience and Expertise is Necessary

FINANCIAL FEASIBILITY STUDY COMPONENTS

- Overall summary
- Financial statements
- Description of the organization
- Project description
- Financing plan
- Accounting policies
- Financial assumptions
- Market assumptions
- Sensitivity analysis

FINANCIAL FEASIBILITY STUDY COMPONENTS

Financial Assumptions

Understanding Financial Statements and Ratios

Understanding Industry and Revenue Streams

Understanding Current Economic Conditions and Marketplace

Market Assumptions

Understanding "Competition"

Understanding Data Available

Understanding Future Trends

Management and Governance Evaluation

Sensitivity Analysis

CHALLENGES IN THE APPLICATION PROCESS

Upfront Planning (Lack Thereof)
Client, Architect, Advisors, etc.

Financial Strength of the Applicant Historical Performance

Project Size and Scope

Balance Facility Needs with Capacity

Understanding Terms

Cash Flow

Non-Project Related Initiatives Information Technology Recruitment

MISSTEPS IN THE APPLICATION PROCESS

Preliminary Architectural Feasibility Report

Debt Structure / Test for Other Credit
Direct vs. Guaranteed
Terms and Rates
Existing Debt

Timing and Updates to the Forecast
Construction Costs
Interest Rates
Updated Financial Information

QUESTIONS AND DISCUSSIONS

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THANK YOU

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